

Decision Maker: HEALTH AND WELLBEING BOARD

Date: 18 April 2024

Title: Integrated Commissioning Board Update

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Ward: All

1. Summary

The Integrated Commissioning Board provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley care and health partner agencies. It is an officer led board and reports to the Health and Wellbeing Board on its work twice a year.

This report provides a brief summary of the current workload of the Board.

2. Reason for Report going to Health and Wellbeing Board

The Integrated Commissioning Board has a specific role in supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy and giving oversight to the Better Care Fund. The Board provides twice yearly update reports on progress to the Health and Wellbeing Board at mid-year (Sept/October) and year end (March/April).

3. **SPECIFIC ACTION REQUIRED BY HEALTH AND WELLBEING BOARD AND ITS CONSTITUENT PARTNER ORGANISATIONS**

The Health and Wellbeing Board is required to note the current workload of the Integrated Commissioning Board as summarised in 4.4 of this report.

Health & Wellbeing Strategy

The work of the Integrated Commissioning report will have a direct and or indirect impact on all of Bromley's Health & Wellbeing Strategy Indicators

Financial

1. Cost of proposal: Not applicable
 2. Ongoing costs: Not Applicable
 3. Total savings: Not Applicable:
 4. Budget host organisation: n/a
 5. Source of funding: n/a
 6. Beneficiary/beneficiaries of any savings: n/a
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Supporting Public Health Outcome Indicator(s)

The work of the Integrated Commissioning Board report will have a direct and or indirect impact on all of Bromley's Public Health Outcome Indicators

4. COMMENTARY

4.1 Background to the Bromley Integrated Commissioning Board

The Bromley Integrated Commissioning Board (ICB) provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley health and care partner agencies. Its key responsibilities include:

- Leading and directing arrangements for integrated commissioning of health and social care within the borough of Bromley
- Supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy.
- Overseeing the management of joint resources that enable effective integrated commissioning programmes
- Producing a Local Plan, which allows the Council and the South East London Integrated Care Board (SELICB) (Bromley) to draw down the Better Care Fund (BCF)
- Develop a co-ordinated approach to managing and developing the local provider market across health and care services.
- Ensuring the SELICB (Bromley) and the Council are well positioned to meet the emerging requirements from legislation, national/regional policy or best practice guidance.

The Board is an officer led working group and is co-chaired by the Council's Director of Adults Services, Kim Carey, and the SELICB's Borough Place Executive Lead for Bromley, Angela Bhan.

4.2 The Integrated Commissioning Service

A key outcome of the Board's work in 2019/20 was the creation of an Integrated Commissioning Service that brought together the health and care commissioning teams for out of hospital and community services from across the Council and the Bromley Borough service from South East London CCG. Led by an Assistant Director for Integrated Commissioning, who works across the Council and ICB, this service plays a key role in supporting the work of the Board.

4.3 The Integrated Commissioning Board Work Programme 2023/2024

The current workload of the Board is as follows:

Project/Programme	Detail	Next steps
One Bromley Local Care Partnership	Supporting the work of the One Bromley Local Care Partnership and Integrated Care System developments	An update to the the Bromley 5-year Local Care Partnership Strategy was undertaken in March and reported as part of the SELICS 5-Year Forward Plan update. The current focus for local development is neighbourhood working arrangements
Learning Disabilities Strategy	Multi-agency health and care strategy for adults with a learning disability	The strategy is being refreshed in 2023/24
Care Homes Market Position	A market position statement for	Market Position Statements across all services are in

Statement	care homes is in development.	development for publication later this year
Integrated Mental Health and Wellbeing Strategy	Multi-agency health and care strategy for adults needing mental health services support	The strategy is being reviewed and refreshed for 2025. A strategic needs assessment for mental health services is under way
The Bromley Community Mental Health Services (CMHS) Transformation Programme	With government funding delivering a 3-year programme to transform community based mental health services in alignment with the Integrated Mental Health and Wellbeing Strategy (see above)	The programme has implemented a Mental Health and Emotional Wellbeing Hub through a NHS/voluntary sector partnership of MIND and NHS Oxleas. Work has begun on the joint commissioning of an integrated hub service by 2025.
Falls Project	Implementing a new therapies response to falls	A Falls workshop held in October 2023 initiated an audit of current falls activity and has been used to share information and good practice across the local care and health system. A Falls Network is to be established.
All Ages Autism Board Action Plan	Multi-agency action plan focused on improving advice, information and support to children and adults with autism	An All Ages Autism Board has produced a strategy and an action plan
Integrated Therapies Programme	Programme of work to consider all therapies provision and look at how services and professionals can work better together and with clearer pathways.	Work on Children and Young People's OT and Speech and Language therapies is focused on mobilising a new model of provision with joint LBB and ICB funding
Hospital Discharge and Single Point of Access (SPA)	Multi-agency programme and integrated service to support hospital discharge including a Single Point of Access (SPA) for all supported discharges	With the co-location of LBB social work staff in the SPA the multi-agency model for hospital discharge is now implemented. The funding of discharge services for 2024/25 has been agreed between LBB and the ICB
End of Life Programme	Establishing a new programme of work to consider end of life care provision	A work plan is focusing on proactive care at the end of people's lives, Urgent Care Plan implementation and support to GPs
Child and Adolescent Mental Health (CAMHS) Programme	Recommissioning of the CAMHS provision and development	The current focus is on responding to the increase in demand for services that has emerged since the Covid

		pandemic. Work is also taking place to embed the successful NHS/voluntary sector partnership for CYP mental health.
Better Care Fund (BCF) and iBCF	Oversight of Bromley allocation of funds that support joint health and care working	A report on BCF spend and progress is made to this Board each quarter. An end of year report for 2023/24 is to be submitted to NHSE in June.
Domiciliary Care	Recommissioning domiciliary care services	The new service contracts began in August 2021. The service continues to be developed with the introduction of the Trusted Assessor model in 2024/25
Personalisation	Roll out of personal health and care budgets across services. Work instigated to improve infrastructure to support personalised services.	A joint infrastructure to expand Personal Health Budgets and Direct Payments across LBB and NHS services was launched in January 2022. These arrangements are now extended and realising a growth in Direct Payments
Primary and Secondary Interventions Service – (Bromley Well)	Recommissioning of health and care preventative services for September 2022 (Bromley Well Service)	A new contract was awarded to Bromley Third sector Enterprises and began on 1 October 2022. The new specification is now being delivered.
Health & Care Act 2022 – in relation to integrated care and health working	The Health and Care Act brings together proposals that build on the recommendations made in Integrating care: next steps to building strong and effective integrated care systems across England .	The Bromley Local Care Partnership Board is leading on the response to new legislation on health and care joint working
Assistive Technology	A business case has been agreed to test out the introduction of some new innovations to support services and residents	A programme of pilots is being implemented
Mental Health Recovery & Rehab / Support & Accommodation	Recommissioning of supported rehabilitative accommodation schemes for residents being discharged hospital	A single and jointly commissioned contract was awarded in March 2024 with the new service taking effect from October 2024
Bromley Healthcare Assurance	A sub-group of the Board was leading on assurance of Bromley Healthcare Services following the publication of their CQC	A post inspection action plan is now implemented and the oversight sub-group has been stood down. Key issues will

	inspection report in February 2022	continue to be monitored up until the next CQC inspection.
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5. IMPACT ON VULNERABLE PEOPLE AND CHILDREN

The Integrated Commissioning Board is concerned with improving health and care outcomes for all Bromley residents and has a specific focus on improving outcomes for the Borough’s most vulnerable adults and children.

6. FINANCIAL IMPLICATIONS

There are no direct financial implications arising from this report.

The Integrated Commissioning Board has oversight of the Better Care Fund and Improved Better Care Fund allocations, the 2022/23 budgets for which were £28m and £7.5m respectively.

Non-Applicable Sections:	<ul style="list-style-type: none"> • LEGAL IMPLICATIONS • IMPLICATIONS FOR OTHER GOVERNANCE ARRANGEMENTS, BOARDS AND PARTNERSHIP ARRANGEMENTS, INCLUDING ANY POLICY AND FINANCIAL CHANGES, REQUIRED TO PROCESS THE ITEM • COMMENT FROM THE DIRECTOR OF AUTHOR ORGANISATION
Background Documents: (Access via Contact Officer)	Agenda and papers for the Integrated Commissioning Board